



The Devil's in the Details

Paying Attention to the Details of Normal Tasks and Duties

In the past months, our ES&H performance has routinely been negatively impacted by the details of what we do & how we do it. The “root cause” of the majority (if not all) of our incidents can be related back to an individual, or individuals, not following the procedures, guidance or directions of our Core Processes or SWPPs.

Communications has established very high ES&H expectations for ourselves and the work forces we employ. When those expectations are not met, we investigate to determine the “cause” of the incident and implement corrective actions.

Our Zero Accident Philosophy states:

Bechtel is dedicated to the concept that all accidents are preventable. Accordingly, the company is committed to achieving and sustaining “Zero Accident Performance” through continuous improvement practices.

Our objectives include: (paraphrased)

- Strive to eliminate all injuries & illnesses
- Promote ES&H as a Value
- Spread ownership throughout the organization
- Enhance employee awareness
- Increase employees' consistent utilization of ES&H safe practices
- Optimize the continuous improvement practices
- Demonstrate to Customers that Bechtel is “Dedicated to Safety Excellence”
- Select subcontractors that are committed to “Zero Accident Performanc.”

The Ownership rests with:

- Senior Management; who demonstrates buy-in and exercises corporate leadership
- All Bechtel employees are empowered to implement and consistently strive for the “Zero Accident Performance” goal
- ES&H Services develops the policy, provides the technical direction, and coordinates support services

Communications management and all employees know what has to be done from an ES&H perspective to achieve the goal of Zero Accidents. Everyone needs to adequately and consistently complete our ES&H tasks and duties, the first time, every time in order to support our goal of “Zero Accidents”.

"Zero Accident Performance"

Philosophy

Bechtel is dedicated to the concept that all accidents are preventable. Accordingly, the company is committed to achieving and sustaining "Zero Accident Performance" through continuous improvement practices.

Objectives

- Strive to eliminate all injuries and illnesses.
- Promote environmental, safety, and health objectives as a constant value in designing, planning, training, and executing work.
- Spread ownership for environmental, safety, and health program effectiveness throughout the organization.
- Enhance employee awareness and involvement in our environmental, safety, and health program implementation.
- Increase employees' consistent utilization of safe practices in their daily work activities.
- Optimize the use of continuous improvement practices as the basis for "Zero Accident Performance" initiatives.
- Demonstrate to customers that Bechtel is "Dedicated to Safety Excellence."
- Select subcontractors that are committed to "Zero Accident Performance."

Ownership

- Senior Management demonstrates buy-in and exercises corporate leadership and direction for "Zero Accident Performance" implementation.
- All Bechtel employees are empowered to implement and consistently strive for the "Zero Accident Performance" goal.
- Environmental, Safety, and Health Services develops policy, provides technical direction, and coordinates supporting services in partnership with regions, projects, and offices.

Dedicated to Safety Excellence

